

**Budget Setting 8th February 2018****Medium Term Savings and Efficiencies 2018/19 to 2021/22**

Ref	Savings/Efficiencies	£'000s 2018/19	£'000s 2019/20	£'000s 2020/21	£'000s 2021/22
1	Reduction of One Area Commander post and a Service Operational Commander (SOC) allowance (main financial impact was in 2017/18).	35			
2	Income from Property Rents & Collaboration	15		5	
3	Control Income generation	15			
4	Management Information System (MIS) - Wholetime Rota/Availability System, Human Resources, Technical Equipment			89	
	<b>New Savings as part of the 2018/19 budget setting process</b>				
5	Saving following Procurement of new Fire Fighter PPE Contract	50			
6	Air Bags (operational use for lifting)	35			
7	Re-tender of service wide waste contract	20			
8	Refreshments reduction at Committees and meetings	1			
9	Change of 4th Area Commander post to Green Book Head of Service (subject to natural turnover)		10		
10	Printers/Photocopiers leasing renegotiation	7			
11	Draw down apprenticeship levy (therefore reduction in training budget)		50		
12	Collaboration Savings		20		
13	2019/20 Zero Base Budget Exercise (forecast reduction)		70		
14	Planned Review of Service Delivery			150	375
		<b>178</b>	<b>150</b>	<b>244</b>	<b>375</b>